

Record of Professional Experience

For

IDUBAMO ADOGIOYE MONIGHA

(P00656M)

In pursuit of the Full Membership application through the Experienced
Route Assessment.

Of

THE NIGERIAN INSTITUTE OF QUANTITY SURVEYORS (NIQS)

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Introduction

My name is Idubamo Adogioye Monigha, a native of Okpoama, Brass Local Government Area in Bayelsa State, Nigeria. Born on June 28, 1972, in Port Harcourt, my educational journey began at Port Harcourt Primary School and continued at Federal Government College, Port Harcourt. I graduated in 1998 from Rivers State University with a Bachelor of Technology in Quantity Surveying.

My professional journey began in 1999 with the compulsory National Youth Service in Kaduna State, Nigeria, where I served with Q Associates Limited (A Quantity Surveying Consultancy Firm), and thereafter embarked on a fulfilling career in oil servicing, building/civil construction, and upstream oil and gas development, dedicating twenty-five years to these vibrant sectors and industries.

Today, I thrive as a Project Controls Professional with over twenty-five years of experience in managing medium to large projects. My ability lies in planning and scheduling, cost estimating, project risk analysis, and enhancing project performance. For the past 19 years, I have been with Renaissance Africa Energy Company Limited (formerly Shell Petroleum Development Company Limited), where I proudly serve as the Project Services Manager for the NLNG Gas Supplies Project Team and a member of the Export Gas Ventures Leadership Team.

I excel in using a variety of tools, including CCET, Risk Management Systems, SAP, Primavera, and the Microsoft Office Suite. My key attributes, such as teamwork, mentorship, and strong analytical critical thinking skills, fuel my commitment to excellence.

I live in Port Harcourt, happily married, and I am a resolute father of four children.

Educational Background/Professional Training

Education background

1. Port Harcourt Primary School, Port Harcourt – 1978 to 1983
 - *Qualification – First School Leaving Certificate*
2. Federal Government College, Port Harcourt - 1983 to 1989
 - *West Africa Senior Secondary School Certificate*
3. River State University of Science and Technology, - 1991 to 1998
 - *Special Remedial Programme*
 - *Bachelor of Technology in Quantity Surveying*
4. Heriot-Watt University, Edinburgh, Scotland - 2025 - ongoing
 - *MSc Construction Project Management (In-view)*

Professional Training

- ❖ Shell EP Conceptual Cost Estimating Course P190
- ❖ Shell EP Capital/Maintenance Cost Estimating Course M188/M189 July 2007.
- ❖ Shell EP Opportunity Realization Process Course, June 2008,
- ❖ SAP Training 2009.
- ❖ Primavera P3e Training 2010.
- ❖ Integrated Portfolio (Asset), Program (Operations) and Project Management Methodology Course - ASEAN/PTMC Indonesia 2010-2011.
- ❖ Shell Group/Delft University - Essentials of Project Delivery Course.
- ❖ Easy risk tool for project risk management 2013.
- ❖ IPA Project Benchmarking training
- ❖ Schedule and Cost Risk Analysis Training
- ❖ Capital Cost Estimating Tool for Oil and Gas Projects Training
- ❖ Anti-Bribery and Corruption Training.
- ❖ Project Management Framework Masterclass.
- ❖ Project Controls E-Learning.
- ❖ Advanced Risk Management Course
- ❖ Managing Projects Execution and Start-Up I & II – Kuala Lumpur, Malaysia

Employment History

Renaissance Africa Energy Company Limited - Apr 2025 to date

Location: Port Harcourt, Rivers State, Nigeria.

Position: **Project Services Manager – NLNG Supplies Projects Portfolio**

Job Description

- Member of Renaissance Export Gas Leadership Team
- Project Services interface Management with Project Teams, Supply Chain Management, Finance, Business Planning, Central Project Services, etc.
- Project Services management of NLNG Gas Supplies portfolio Projects via Cost estimating, Cost Engineering (Cost Control), Planning/Scheduling, Risk management, Benchmarking, and Reporting.
- NLNG Balance Sheet Chairman/co-ordinator of support to Gas Project Teams during JV True-ups (project spend reconciliation/progress reporting with JV Partners).
- Supervise annual Budget preparation and forecasting.
- Business Planning Support to project teams during business planning cycles.
- Claims and Variations evaluation for Portfolio.
- Support Portfolio through Decision Gates/Assurances.
- Portfolio Progress monitoring and reporting.
- Implementation of efficient execution, Top-notch Project controls and competitiveness drive in the portfolio.
- Portfolio Management of Change
- Provide Project Services deliverables such as Project Schedule, Cost estimates, Risk register/Assessment and benchmark for Assurances, key decision making and Investment proposals.
- Identification, assessment and mitigation management of all Project Risks.
- Support Projects Economic Evaluation.
- Bids Evaluation and Contracting Documentation reviews.

Shell Petroleum Development Company Ltd - Apr 2023 to Mar 2025

Location: Port Harcourt, Rivers State, Nigeria.

Position: **Project Services Manager – NLNG Supplies Projects Portfolio**

Job Description

- Project Services interface Management with Project Teams, Contracting and Procurement, Finance, Business Planning, Central Project Services, etc.

- Project Services management of NLNG Gas Supplies portfolio Projects via Cost estimating, Cost Engineering (Cost Control), Planning/Scheduling, Risk management, Benchmarking, and Reporting.
- NLNG Balance Sheet Chairman/co-ordinator of support to Gas Project Teams during JV True-ups (project spend reconciliation/progress reporting with JV Partners).
- Supervise annual Budget preparation and forecasting.
- Business Planning Support to project teams during business planning cycles.
- Claims and Variations evaluation for Portfolio.
- Portfolio Progress monitoring and reporting.
- Portfolio Management of Change.
- Provide Project Services deliverables such as Project Schedule, Cost estimates, Risk register/Assessment and benchmark for Assurances, key decision making and Investment proposals.
- Identification, assessment and mitigation management of all Project Risks.
- Support Projects Economic Evaluation.
- Bids Evaluation and Contracting Documentation reviews

Shell Petroleum Development Company Ltd - July 2018 to Mar 2023

Location: Port Harcourt, Rivers State, Nigeria.

Position: **Project Services Manager – Onshore Assets Brownfield Projects**

Job Description

- Interface Management with Project Teams, Contracting and Procurement, Finance, Business Planning, Central Project Services, etc.
- Supervision of personnel rendering Cost Engineering, Planning/Scheduling, Risk management, Benchmarking, and reporting.
- Provide support to project teams during JV True-ups (project spend reconciliation/progress).
- Annual Budget preparation and forecasting.
- Implementation of Project controls in all projects to support efficient execution, reduced CAPEX, and quality delivery.
- Business Planning Support to project teams during planning cycles.
- Claims and Variations evaluation for project Teams.
- Support Project Teams towards decision gates passage with estimates, benchmarking, schedules, Cost and Schedule Risk Analysis (CSRA), etc.
- Projects Progress monitoring and reporting (cost and schedule)
- Ensure Projects are delivered via efficient execution, top-notch project controls and enforce a competitiveness drive

- Management of Project Risks through risk registers development/update, risks review, CSRAs co-ordination, etc.
- Support Projects Economic Evaluation.
- Bids Evaluation and Contracting Documentation reviews.
- Work Order Review Panel Member for Brownfield Projects.

Shell Petroleum Development Company Ltd - Jul 2017 to Jun 2018

Location: Port Harcourt, Rivers State, Nigeria.

Position: **Project Services Lead – Pipelines, Civil and Matrix Projects**

Job Description

- Supervision of PS personnel rendering Cost Engineering, Planning/Scheduling, Risk management, Benchmarking and reporting.
- Assurance Lead for Cost Estimates and Schedules. Business Planning Support to project teams during planning cycles. Claims and Variations evaluation for project Teams. Support Project Teams towards Decision Gates passage with estimates, benchmarking, schedules, etc.
- Projects Progress monitoring and reporting (cost and schedule)
- Variance Analysis for Projects.
- Collation and preparation of all Pipelines, Civils, Matrix, and Remote Operations Implementation Projects performance reports.
- Support teams in achieving the competitiveness drive by the Business.
- Management of Project Risks; risk registers update, risks review, CSRAs co-ordination, etc.
- Support Projects Economic Evaluation.
- Bids Evaluation and Contracting Documentation reviews.

Shell Petroleum Development Company Ltd - Jul 2008 to Jun 2017

Location: Port Harcourt, Rivers State, Nigeria.

Position: **Senior Cost Estimator - Onshore and Shallow Offshore Projects**

Job Description

- Provide cost estimating for Hydrocarbon Field developments, new projects, plant upgrades, and operations, including screening studies, budget control, and contingency management.
- Assess cost systems for SPDC and Group compliance and recommend corrections for any deficiencies.
- Participate in cost audits during concept development and design phases. Engage in VALUE ASSURANCE, ESTIMATE, and SCHEDULE ASSURANCE

sessions to ensure consistent application of SPDC Cost estimating standards.

- Compare our current performance with past results, industry standards, and key performance indicators to find ways to reduce costs and improve efficiency.
- Enhance skills and knowledge in Cost Estimating to adapt to evolving business needs and new developments in upstream oil/gas and other industries.
- Cost data gathering and database management.

Key Projects Cost Estimates (Take-off/Pricing) Prepared:

- Santa Barbara Early Oil Development - (Drilling and Completion of Wells, Dredging, Location Preparation, Surface facilities and Pipeline)
- Odidi Node Development - (Drilling and Completion of Wells, Dredging, Location Preparation, Surface facilities and Pipeline)
- Nembe Electricity Interdependency – (Power Infrastructure, Gas Generators, Civil Site Preparation and Gas Supply Pipeline)
- Ogbia – Nembe Road Project – (Dredging, Sandfilling, bridges and Road works)
- Trans Niger Loopline Project – (Export Pipeline Project)
- SPDC Production Management Centre – (Civil, IT and Real-time Monitoring for all SPDC OIL and GAS facilities)
- Forcados Yokri Integrated Project – (Shallow Offshore oil/gas infrastructure, Drilling and Completion, Subsea Power cable installation, Gas Plant, Oil Flowstations revamp, Security Infrastructure Improvement and Export Line Upgrade)
- Shell IA Hospital Upgrade - New Theatre, IPD, Wards and Radiography.
- HA/HB Gas development Project – Shallow offshore including Subsea wells, jackets, topsides, Utilities and process facilities.
- Soku Liquid Evacuation Project – Condensate Pipeline Project.
- 48” Forcados Oil Terminal subsea export pipeline Repair
- Bonny Crude Loading Platform repairs.
- 24” Nembe Creek Trunkline Permanent Crude Metering at Bonny Terminal Project.

Shell Petroleum Development Company Ltd - April 2007 to Jun 2008

Location: Port Harcourt, Rivers State, Nigeria.

Position: **Project Services Cost Engineer - East**

Job Description

- Preparation of Level I to IV Estimates
- Deterministic Cost Risk Assessment using TECOP Template
- Cost Data Gathering
- Cost estimating/forecasting activities, including periodic project re-estimates and cost benchmark metrics.
- Cost data gathering
- Bid evaluation
- Variation valuation.

Key Projects Cost Estimates (Take-off/Pricing) Prepared:

- Shell Nigeria Gas, Otta Gas distribution project.
- Flowlines replacement Campaign – Eastern Division.
- Biseni-Samabiri Development Project (Non-Operated Venture)
- Shell Abuja Office Masterplan Project.
- Afam Gas Plant and Power Project Variations valuation.
- Shell IA Helipad Hanger Project.
- Soku Water Injection Project.
- Swamp Oil Wells Location Preparation East.
- Civil works call-off contracts replacement.
- Real Estate call-off contracts replacement.
- Gbaran-Ubie Phase 2 project- (Gas Wells drilling/completion, flowlines, Pipelines, Manifolds, Intersite cables, access roads and drilling locations preparation).

Past Companies/Firms I worked for:

1. Megastar Technical and Construction Co. Ltd - Feb 2003 to Mar 2007

Position held: Contract Officer/Quantity Surveyor.

2. Overseas Technical Services Ltd - Jun 2001 to Dec 2002

Position held: Cost Control Officer (secondment with Shell Nigeria).

3. Craymond Nigeria Limited - Feb 2000 to May 2002

Position held: Quantity Surveyor/Head of Operations

Projects Participated In

Renaissance Africa Energy Co Ltd. (Old SPDC Ltd.)

2007- to date

Export Gas Supply Projects

I work in the NLNG Gas Supplies Projects Portfolio, which comprises 10 major export gas projects with the potential to produce between 80 and 400 million standard cubic feet per day (MMscfd) of processed natural gas. These projects primarily involve drilling, filling capacity, debottlenecking, and compression efforts. They are being executed to ensure a consistent gas supply from Renaissance's Soku and Gbaran processing facilities to the Nigeria Liquefied Natural Gas (NLNG) project in Bonny, Nigeria. The projects are mainly found in Rivers and Bayelsa states, respectively.

The scope of the projects includes Facilities/Pipeline Right of Way Land acquisition, Access road construction, Civil Location Preparation, Drilling and Completion of Gas wells, Facilities Construction, Gas Well Flowlines Construction, Utilities, Pipelines/Manifolds, Intersite Power/Telecommunication and Community Development Projects.

The projects are:

- Enwhe Field Gas Project - Completed
- Gbaran Nodal Compression - Completed
- Uzu Gas Development Project – 97% Completed
- Soku Nodal Compression (Phase 2) – Ongoing
- Gbaran High Pressure High Temperature wells – 70% Completed
- EPU field Development Ph2 – 65% Completed
- Abasere Field Development – Heading to FID
- Kolobiri Field Development – Heading to FID
- Ubie NAG Development – Heading to FID
- Kolo Creek Further Gas Development – Ongoing

The Define to Execution phase, where I superintend as the Project Service Manager with my team of twenty staff, including Quantity Surveyors, Engineers etc provides Project Controls through Cost estimating, Cost Control, Planning and Scheduling, Risk management, Reporting and JV Relations stakeholder management for the portfolio interacting with other workstreams is an exciting journey that encompasses several key steps. It all begins with land acquisition, where we secure the perfect site. Next, we dive into environmental studies to ensure we

understand and respect our natural surroundings. Then comes the crucial phase of Front-End Engineering Design (FEED) and detailed design, crafting the blueprint for success. Afterward, we move into procurement, gathering all the necessary materials and resources. Finally, it's time for construction, where our plans come to life, culminating in the commissioning and handover to operations. Each step is essential in bringing our vision to reality!

Onshore Assets Brownfield Projects

Small and medium sized Projects within the operating Assets. They are typically between 70-100 projects annually.

Key projects delivered:

- Pipelines Leak Detection System
- Ubie Flowstation re-entry
- Wellhead Platforms Rehab works.
- Gbaran Produced Water
- Gbaran Central Processing Facility debottlenecking
- Soku AG2/AG3 Solution Project
- Soku Produced Water.
- Nun River to Diebu Crude Oil Production Rerouting.
- Afremo offshore A and B rehabilitation.
- Enwhe access road/location preparation.
- Assa North Roads and location preparation.

Pipelines, Civils, Matrix, and ROCI Projects

Medium sized Projects to support and introduce infrastructure, utilities, new production and asset reliability. They are typically special-focused projects.

Key projects delivered:

- 48" Forcados Oil Terminal export pipeline Repair
- Bonny Crude Loading Platform repairs.
- 24" NCTL Permanent Crude Metering Project
- ROCI mixer Installation in various facilities
- Assets Security Enhancement project
- Shell Industrial Area Helipad New Hangars
- Forcados Yokri Improvement Projects
- Nembe-Ogbia Road Construction - SPDC/NDDC Partnership
- Otumara Field Logistic Base

Megastar Technical and Construction Company Limited 2003 - 2007

The company is a prominent contracting firm specializing in building and civil engineering projects, where I gained substantial experience over the course of four years. It was a firm that showed remarkable growth and ultimately proved itself as a well-recognized name in the construction industry within the Niger Delta sub-region.

I honed my Quantity Surveying skills under the mentorship of accomplished professionals such as Theodore Nzeh (FNIQS), of blessed memory, and Douglas Miller (Scottish QS – FRICS), along with several other esteemed colleagues. Projects I managed as primary QS included:

- Vocationists Sisters Convent, Mbaise - Imo State
- Primotel Development, D/line Port Harcourt - Rivers State
- Shai Estate Development, Old GRA Port Harcourt - Rivers State
- Shawsands Medical Centre, CISCON Yard, Port Harcourt - Rivers State
- Ngugo Convent, Ikeduru, Imo State.
- NAOC Main Base 14nr Bungalows Renovation, Port Harcourt
- Residential Development at Opokuma - Bayelsa State
- University of Port Harcourt Library Completion
- Saipem Contracting Nigeria Limited, Construction of Various Buildings, P.H
- Residential Development, 106A Woji Rd. GRA P.H
- Bayelsa State Government Banquet Hall and ancillary facilities, Yenegoa.
- Bayelsa State Government House Residential Estate and Club House, Yenegoa.

Projects Pictures

Oil and Gas Projects



Offshore Single Point Mooring Project



Uzu Gas Field Development Project



Gbaran Nodal Compression Project



EPU 2 Pipeline Project

Building Projects



Private Property Development



Building Upgrade Works

Professional Membership/Certifications

Professional Membership

- Nigerian Institute of Quantity Surveyors (NIQS)
 - Category - Probationer
 - Membership No - P00656M

- Association for the Advancement of Cost Engineering International (AACE)
 - Category - Member
 - Membership No – 50286

Certifications

- AACE – CERTIFIED ESTIMATING PROFESSIONAL (CEP) 2010 to date.
- SHELL PROJECT ACADEMY – INTERNALLY ASSESSED PROJECT COST ESTIMATOR LEVEL 1& 2

Conclusion

In summary, I bring over twenty-five years of valuable experience in Quantity Surveying, Project Controls, and Project Management across the built environment and oil and gas sectors. I am committed to making a positive contribution to the Nigerian Institute of Quantity Surveyors by engaging with its members and promoting its esteemed standards of excellence. I appreciate the Institute's consideration of my application for Full Membership Status and look forward to the opportunity to discuss how my skills and experiences can help this respected professional body.

